MISSION

The Division of Student Affairs works collaboratively with our community to support student personal, intellectual and professional development by creating and fostering an integrated learning environment through quality services, programs and facilities.

VISION

Leading...learning...loyalty

CORE VALUES

We are committed to supporting Clarion University’s core values of:

- Learning
- Accomplishment
- Encouragement
- Diversity
- Civility
- Civic engagement
- Public higher education

GOALS AND STRATEGIES

Goal 1: Communication

The Division will improve communication with internal and external constituencies.

- Develop a plan for improving communication within the division.
  - Survey divisional employees to understand their perspectives regarding the effectiveness of current methods for communicating key divisional information.
  - Create a divisional task force to recommend strategies for enhancing divisional communication
- Improve communication with constituents external to the division
  - Expand utilization of CU Connect as a source of internal university information
  - Develop a plan to improve Student Affairs units’ online and digital presence to support the university’s branding, marketing, and communication initiatives
Goal 2: Accountability
The Division will build a culture of accountability through assessment and continuous improvement.

- Improve divisional and program assessment efforts.
  - Improve the assessment skills of Student Affairs staff through professional development opportunities
  - Improve strategies to collect comparable data for Student Affairs infrastructure scorecards
  - Implement CU Connect swipe card for tracking student involvement
- Demonstrate and improve the division’s impact on student learning, development, and success
  - Participate in national benchmarking studies to determine progress toward best practices in programs, services, and facilities
  - Create a systematic reporting process and timeline
  - Develop and implement strategies to share the role and effectiveness of Student Affairs programs in advancing student learning, development, and success

Goal 3: Engagement
The Division will expand engagement with others in support of Clarion University and its mission.

- Collaborate with Academic Affairs to create a comprehensive student experience that incorporates best practices and intentionally integrates the academic curriculum and student affairs programming.
  - Create a co-curricular plan and record that provides a framework for obtaining highly desired skills and experiences through student engagement and involvement
  - Develop and implement a strategic plan for the Career Development Center
  - Support the implementation of Living Learning Communities
  - Develop cost-effective, career-related experiential learning opportunities in the Center for Sports and Recreation for Sports Management students
- Collaborate with others to improve support for a student population with diverse backgrounds and needs.
  - Collaborate with SOAR (Student Orientation, Acclimation, and Retention) in improving support for students identified as at-risk through the student success and retention platform
  - Inventory and enhance programming that increases student awareness and interactions across cultures and other identities
  - Enhance programs and services for students who violate university Alcohol and Other Drugs policies
  - Develop a plan for providing online counseling services for Virtual Campus students
• Increase opportunities for engagement between the university and external communities.
  o Explore the feasibility of recreational opportunities for the community as the new recreational pool project is completed
  o Develop and implement a strategic plan for the Career Development Center
  o Collaborate with Academic Affairs to develop an infrastructure that supports a comprehensive approach to community service and service learning
  o Create a Parents and Family Advisory Board
  o Increase awareness and involvement of the Clarion community in the Good Neighbor Program

**Goal 4: Resources**  
The Division will maximize resources to support learning, engagement, and achievement in an inclusive environment.

• Improve service delivery and operational efficiencies.
  o Develop a wellness model that integrates health services, health promotions, counseling services, and recreation
  o Implement Maxient student conduct software
  o Streamline university calendars (in collaboration with the Office of Marketing and Communication)
  o Explore the feasibility of implementing electronic medical records

• Improve the physical environment to better serve students.
  o Plan the design, opening, and management of new residence suites
  o Explore the feasibility of renovating legacy residence halls (Ballentine, Givan, and Ralston)
  o Transition Student Affairs offices to Becht Hall
  o Expand recreational space to reflect current trends and student demand

• Increase financial support through partnerships and external resources to enhance student programs and services.
  o Create and implement a comprehensive Student Affairs development plan
  o Develop a student philanthropy culture focused on university and student needs